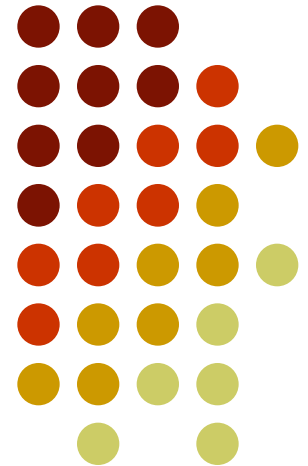


The Greek Letters

Chapter 17

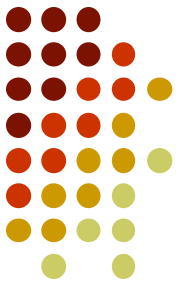


Example (Page 365)



- A bank has sold for \$300,000 a European call option on 100,000 shares of a non-dividend-paying stock (the price of the option per share, “textbook style”, is therefore \$3.00).
- $S_0 = 49$, $K = 50$, $r = 5\%$, $\sigma = 20\%$, $T = 20$ weeks, $\mu = 13\%$
- (Note that even though the price of the option does not depend on μ , we list it here because it can impact the effectiveness of the hedge)
- The Black-Scholes-Merton value of the option is \$240,000 (or \$2.40 for an option on one share of the underlying stock).
- How does the bank hedge its risk?

Naked & Covered Positions



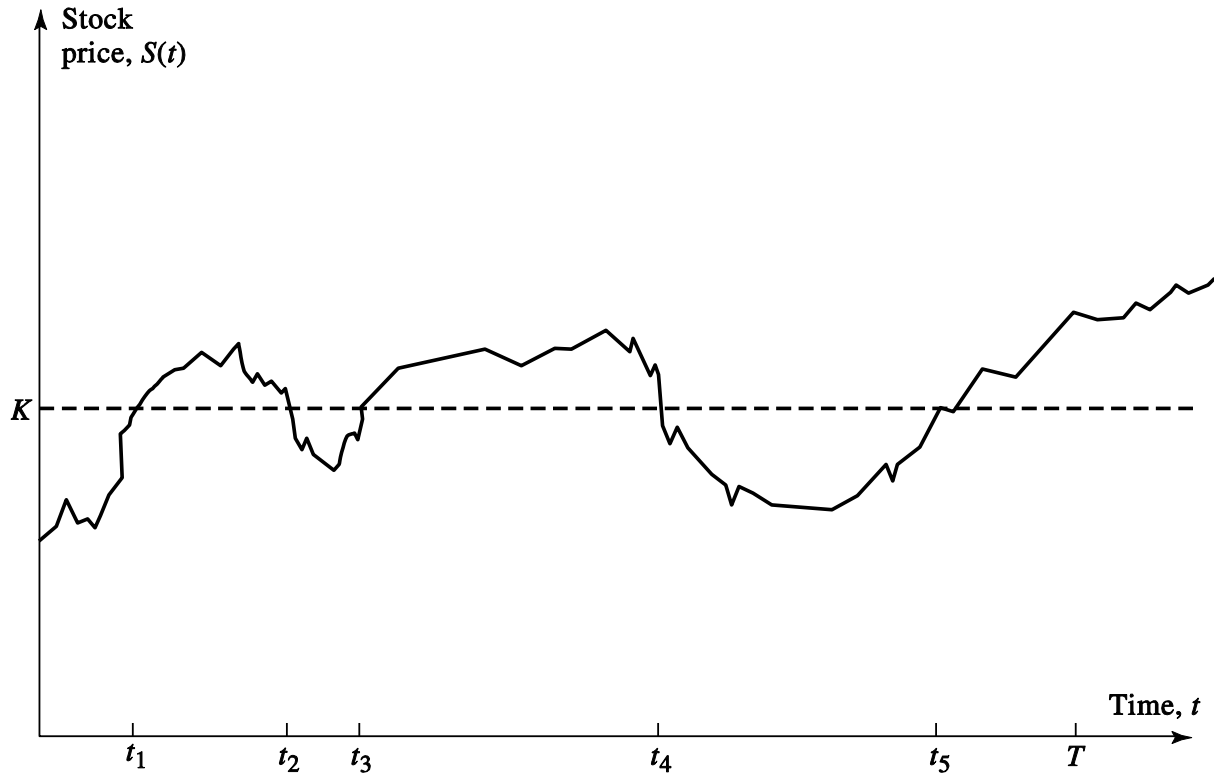
- Naked position:
 - One strategy is to simply do nothing: taking no action and remaining exposed to the option risk.
 - In this example, since the firm wrote/sold the call option, it hopes that the stock remains below the strike price (\$50) so that the option doesn't get exercised by the other party and the firm keeps the premium (price of the call it received originally) in full.
 - But if the stock rises to, say, \$60, the firm loses $(60-50) \times 100,000$: a loss of \$1,000,000 is much more than the \$300,000 received before.
- Covered position:
 - The firm can instead buy 100,000 shares today in anticipation of having to deliver them in the future if the stock rises.
 - If the stock declines, however, the option is not exercised but the stock position is hurt: if the stock goes down to \$40, the loss is $(49-40) \times 100,000 = \$900,000$.

Stop-Loss Strategy



- The stop-loss strategy is designed to ensure that the firm owns the stock if the option closes in-the-money and does not own the stock if the option closes out-of-the-money.
- The stop-loss strategy involves:
 - Buying 100,000 shares as soon as the stock price reaches \$50.
 - Selling 100,000 shares as soon as the stock price falls below \$50.

Stop-Loss Strategy continued

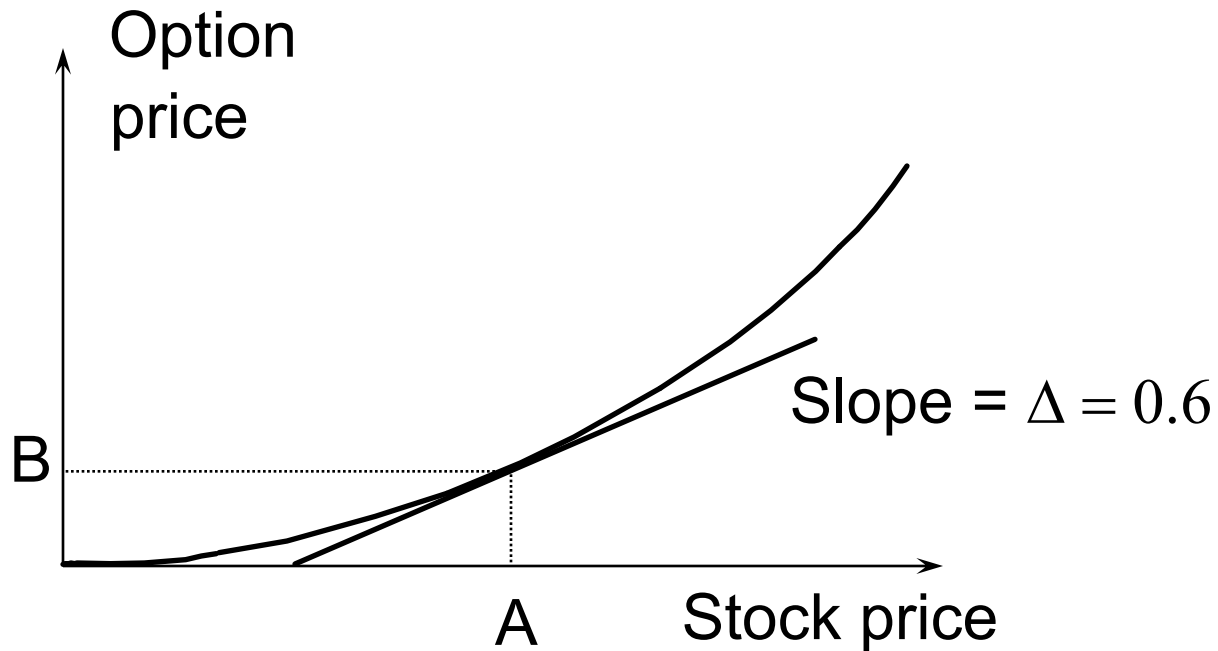


However, repeated transactions (costly) and the fact that you will always buy at $K + \epsilon$ and sell at $K - \epsilon$ makes this strategy not a very viable one.

Delta (See Figure 17.2, page 369)



- Delta (Δ) is the rate of change of the option price with respect to the underlying



Hedge



- Trader would be hedged with the position:
 - Short/wrote 1000 options (each on one share)
 - buy 600 shares
- Gain/loss on the option position is offset by loss/gain on stock position
- Delta changes as stock price changes and time passes.
- Hedge position must therefore be rebalanced often, an example of *dynamic hedging*.

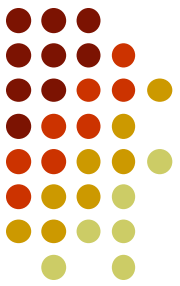
Delta Hedging



- Delta hedging involves maintaining a delta neutral portfolio: a position with a delta of zero.
- The delta of a European call on a non-dividend-paying stock is $N(d_1)$
- The delta of a European put on the stock is $[N(d_1) - 1]$ or equivalently: $-N(-d_1)$.

First Scenario for the Example:

Table 17.2 page 372



Week	Stock price	Delta	Shares purchased	Cost ('\$000)	Cumulative Cost (\$000)	Interest (\$000)
0	49.00	0.522	52,200	2,557.8	2,557.8	2.5
1	48.12	0.458	(6,400)	(308.0)	2,252.3	2.2
2	47.37	0.400	(5,800)	(274.7)	1,979.8	1.9
.....
19	55.87	1.000	1,000	55.9	5,258.2	5.1
20	57.25	1.000	0	0	5263.3	

First Scenario results



- At the end, the option is in-the-money.
- The buyer of the call option exercises it and pays the strike of 50 per share on the 100,000 shares held by the firm.
- This revenue of \$5,000,000 partially offsets the cumulative cost of \$5,263,300 and leaves a net cost of \$263,300.

Second Scenario for the Example



Table 17.3 page 373

Week	Stock price	Delta	Shares purchased	Cost ('\$000)	Cumulative Cost (\$000)	Interest (\$000)
0	49.00	0.522	52,200	2,557.8	2,557.8	2.5
1	49.75	0.568	4,600	228.9	2,789.2	2.7
2	52.00	0.705	13,700	712.4	3,504.3	3.4
.....
19	46.63	0.007	(17,600)	(820.7)	290.0	0.3
20	48.12	0.000	(700)	(33.7)	256.6	

Second Scenario results



- At the end, the option is out-of-the-money.
- The buyer of the call option does not exercise it and nothing happens on that front.
- The delta having gone to zero, the firm has no shares left.
- The net cumulative cost of hedging is \$256,600.

Comments on dynamic hedging



- Since by hedging the short/written call the firm was essentially *synthetically replicating* a long position in the option, the (PV of the) cost of the replication should be close to the Black-Scholes price of the call: \$240,000.
- They differ a little in reality because the hedge was rebalanced once a week only, instead of continuously.
- Also, in reality, volatility may not be constant, and there are some transaction costs.

Delta of a Portfolio



- The concept of delta is not limited to one security.
- The delta of a portfolio of options or derivatives dependent on a single asset with price S is given by $\Delta_{\Pi} = \Delta\Pi/\Delta S$.
- If a portfolio of n options consists of a quantity q_i of option i , the delta of the portfolio is given by:

$$\Delta_{\Pi} = \sum_{i=1}^n q_i \Delta_i$$

Delta of a Portfolio: example



- Suppose a bank has the following 3 option positions:
 - A long position in 100,000 call options with a delta of 0.533 for each.
 - A short position in 200,000 call options with a delta of 0.468 for each.
 - A short position in 50,000 put options with a delta of -0.508 for each.
- The delta of the whole portfolio is:
 - $\Delta_{\Pi} = 100,000 \times 0.533 - 200,000 \times 0.468 - 50,000 \times (-0.508)$
 - $\Delta_{\Pi} = -14,900$
- The portfolio can thus be made delta neutral by buying 14,900 shares of the underlying stock.
- It also means that when the stock goes up by \$1, the portfolio goes *down* by \$14,900.

Theta



- The Theta (Θ) of a derivative (or portfolio of derivatives) is the rate of change of its value with respect to the passage of time.
- The theta of a call or put is usually negative. This means that, if time passes with the price of the underlying asset and its volatility remaining the same, the value of a long call or put option declines.
- It is sometimes referred to as the *time decay* of the option.

Theta



- For European options on a non-dividend-paying stock, it can be shown from the Black-Scholes formulas that:

$$\Theta(\text{call}) = -\frac{S_0 N'(d_1) \sigma}{2\sqrt{T}} - rKe^{-rT} N(d_2)$$

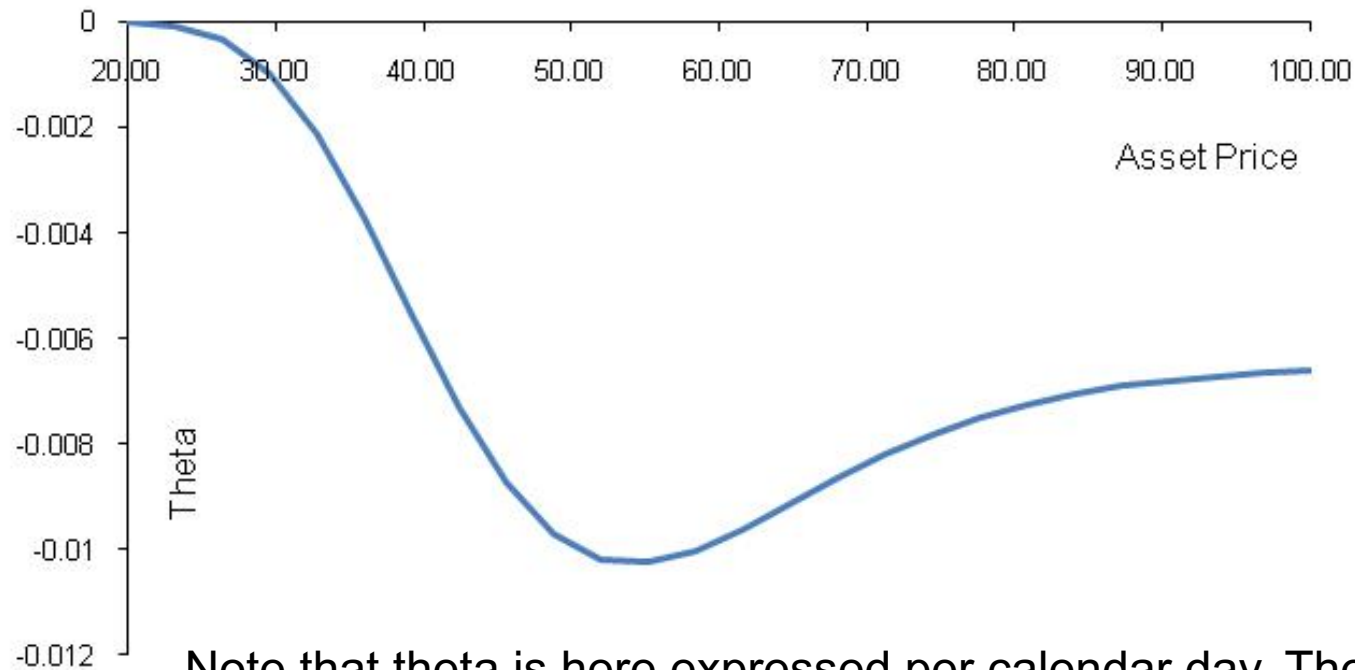
$$\text{with } N'(x) = \frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}x^2}$$

$$\Theta(\text{put}) = -\frac{S_0 N'(d_1) \sigma}{2\sqrt{T}} + rKe^{-rT} N(-d_2)$$



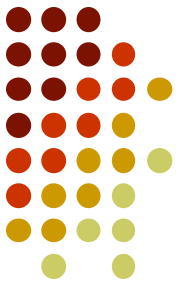
Theta for Call Option:

$K=50, \sigma = 25\%, r = 5\%, T = 1$



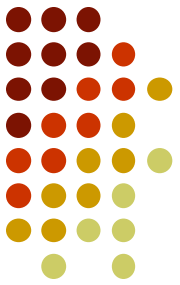
Note that theta is here expressed per calendar day. The theta obtained from the formula is annual. For example, for $S=50$, $\theta=-3.6252$ and so we have $\theta = -3.6252/365 = -0.01$ per calendar day.

Gamma



- Gamma (Γ) is the rate of change of delta (Δ) with respect to the price of the underlying asset, so it is the “change of the change”.
- Gamma is greatest for options that are close to being at-the-money since this is where the slope, delta, changes the most.
- If Gamma is high, then delta changes rapidly.
- If Gamma is low, then delta changes slowly.
- Gamma is the second derivative of the option price with respect to the stock: it can be stated as $\Gamma = d^2C/dS^2$ or $\Gamma = d^2P/dS^2$.

Gamma



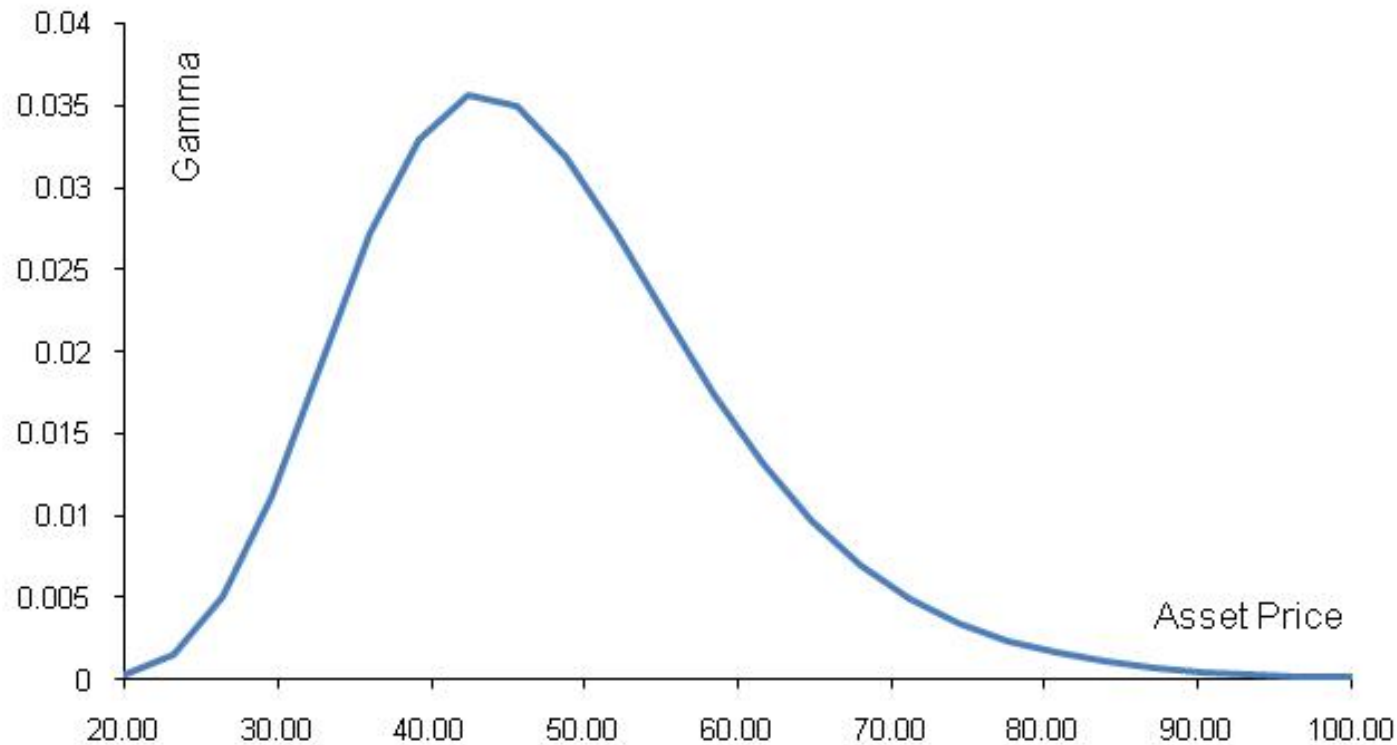
- For European options on a non-dividend-paying stock, it can be shown from the Black-Scholes formulas that:

$$\Gamma = \frac{N'(d_1)}{S_0 \sigma \sqrt{T}}$$

$$\text{with } N'(x) = \frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}x^2}$$

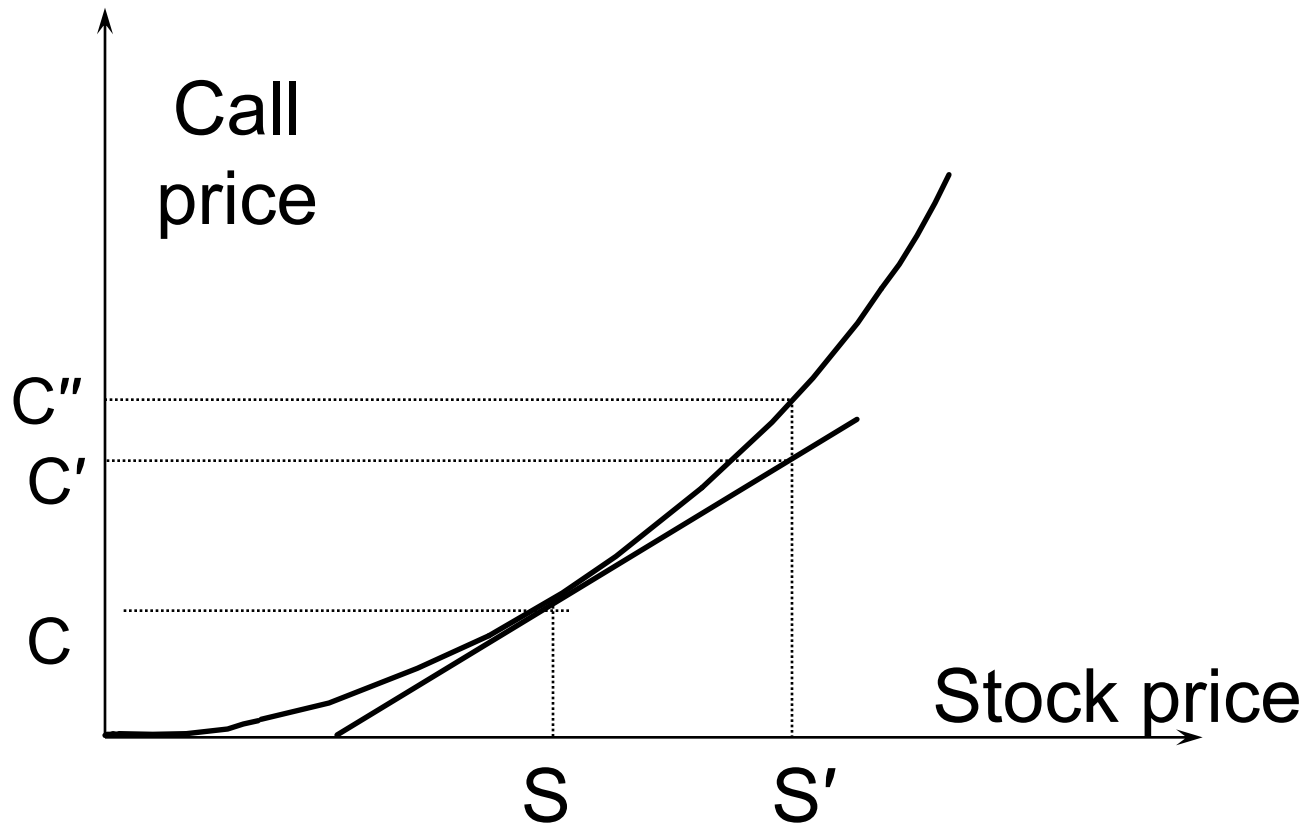
- The formula is valid for both call and put options.

Gamma for Call or Put Option: $K=50, \sigma = 25\%, r = 5\%, T = 1$



Gamma Addresses Delta Hedging Errors Caused By Curvature

(Figure 17.7, page 377)

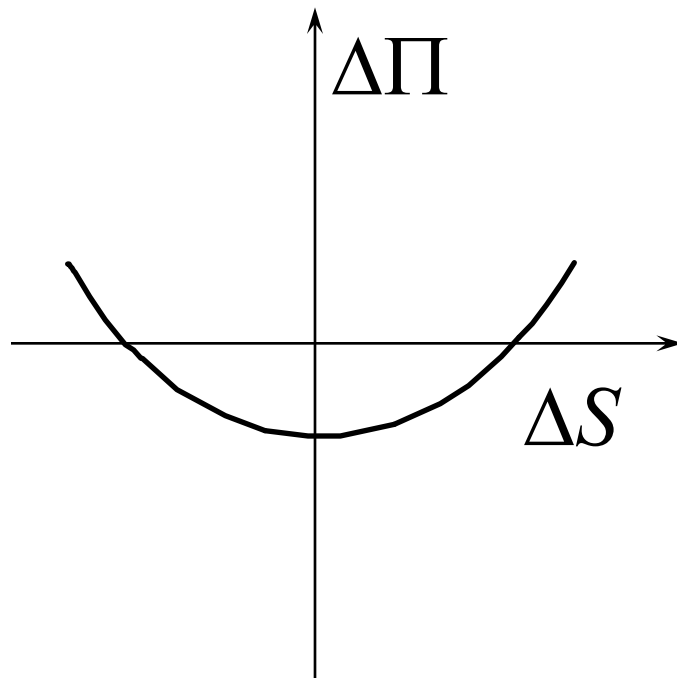


Interpretation of Gamma

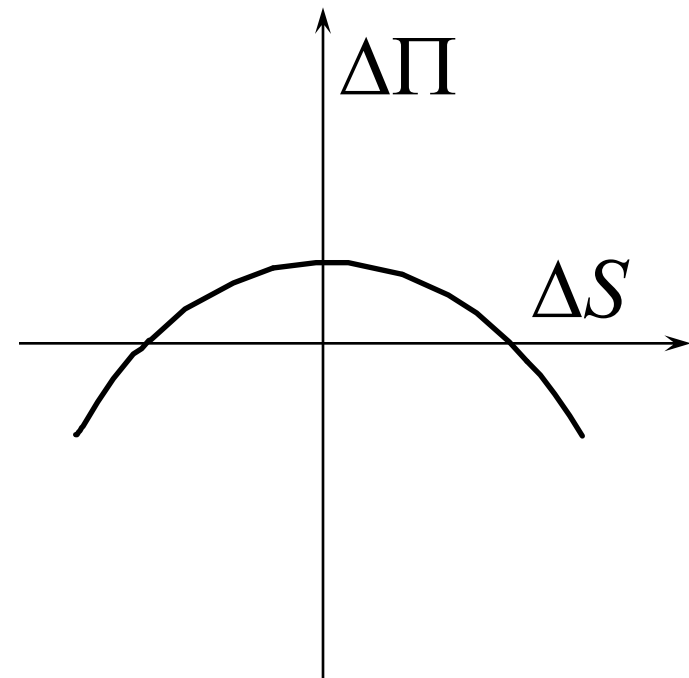


- For a delta neutral portfolio,

$$\Delta\Pi \approx \Theta \Delta t + \frac{1}{2}\Gamma\Delta S^2$$



Positive Gamma



Negative Gamma

Relationship Between Delta, Gamma, and Theta



For a *portfolio Π of derivatives* on a non-dividend-paying stock, we have:

$$\Theta + rS_0\Delta + \frac{1}{2}\sigma^2 S_0^2\Gamma = r\Pi$$

$$\text{or } \frac{\partial C}{\partial t} + rS_0 \frac{\partial C}{\partial S} + \frac{1}{2}\sigma^2 S_0^2 \frac{\partial^2 C}{\partial S^2} = rC \text{ if the portfolio consists of one Call only}$$

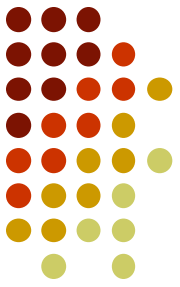
Solving this partial differential equation for C (or P if a Put) yields the Black-Scholes pricing equation, by the way.

How to make a portfolio “Gamma Neutral”



- Recall that, just like for any other Greek (Delta,...), the Gamma of a portfolio Π is given by: $\Gamma_{\Pi} = n_1\Gamma_1 + n_2\Gamma_2 + n_3\Gamma_3 \dots$
- One can thus make the total Gamma equal to zero with the appropriate addition of a certain number of options with a certain Gamma.
- As an example, assume your position is currently Delta neutral ($\Delta=0$) but that $\Gamma=-3,000$. You however find a call option with $\Delta_C=0.62$ and $\Gamma_C=1.50$
- You need $\Gamma_{\Pi} = (1)\Gamma_{\text{existing position}} + n_C\Gamma_C = 0$ i.e. need $-3,000 + n_C(1.50) = 0$.
- Buy $n_C = 3,000/1.5 = \mathbf{2,000 \text{ Call options}}$ and now have a Gamma of zero.
- The only issue is that the addition of the call options shifted your delta.
- Your new portfolio delta is $\Delta_{\Pi} = (1)0 + 2,000\Delta_C = 2,000(0.62) = 1,240$.
- Therefore 1,240 shares of the underlying asset must be sold from the portfolio in order to keep it delta neutral. It is now Delta-Gamma neutral.

Vega (not an actual Greek letter, but it sounds like one: good enough)



- Vega (v) is the rate of change of the value of a derivative (or a *derivatives portfolio*) with respect to the *volatility* of the underlying asset.
- Vega is an important measure because in practice, the volatility σ is not constant and changes over time.
- If Vega is highly positive or negative, the portfolio's value is very sensitive to small changes in volatility.
- If Vega is close to zero, volatility changes have almost no impact on the value of the portfolio.

Vega



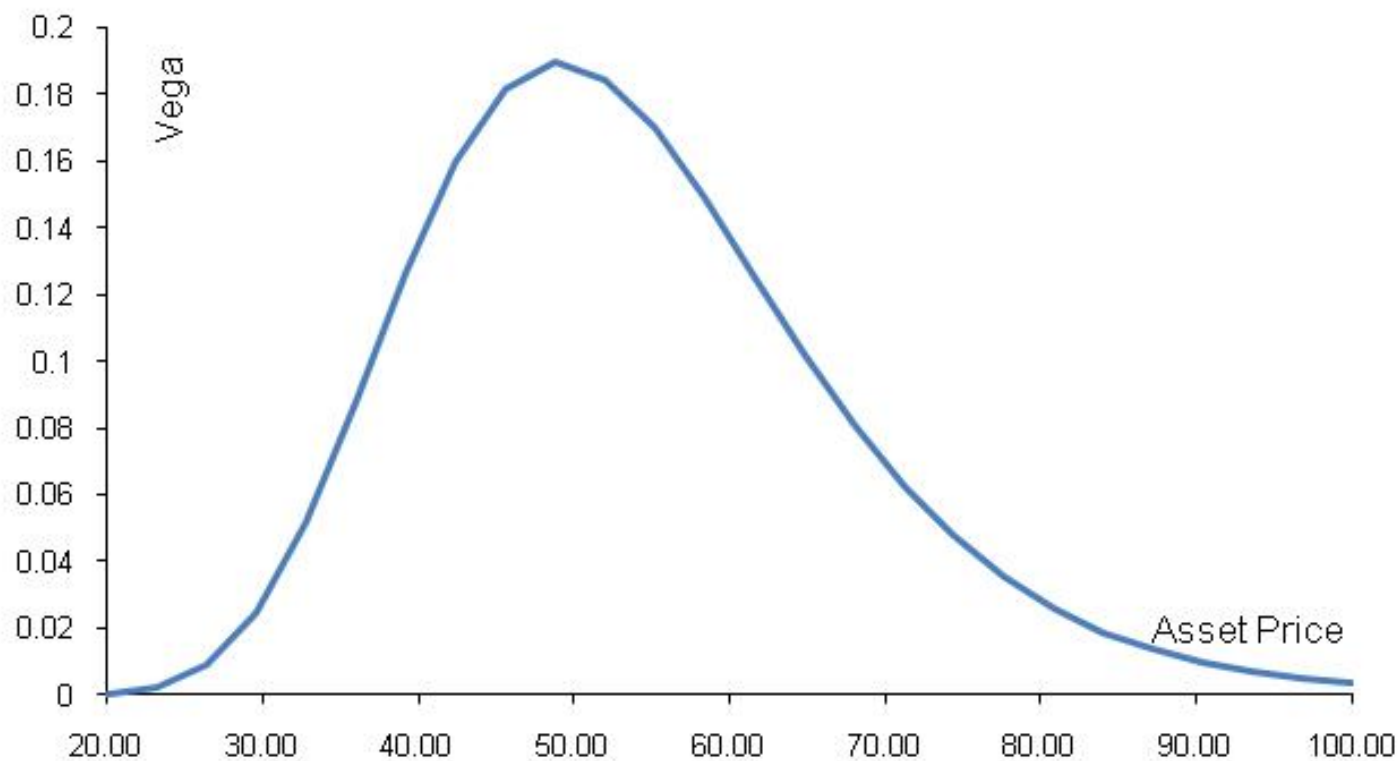
- For European options on a non-dividend-paying stock, it can be shown from the Black-Scholes formulas that:

$$v = S_0 \sqrt{T} N'(d_1)$$

$$\text{with } N'(x) = \frac{1}{\sqrt{2\pi}} e^{-\frac{1}{2}x^2}$$

- The formula is valid for both call and put options.

Vega for a Call or Put Option: $K=50, \sigma = 25\%, r = 5\%, T = 1$



Managing Delta, Gamma, & Vega risk *all at once*



- We know that Delta can be changed by taking a position in the underlying asset.
- We also know that to adjust Gamma and Vega, it is necessary to take a position in an option or other derivative.
- However, if only one other derivative is added, either the Gamma risk or the Vega risk will be canceled, but not both at the same time (except by some coincidence).
- So we need to add **two new derivatives** to hedge all risks.

Example if we don't



	<i>Delta</i>	<i>Gamma</i>	<i>Vega</i>
Portfolio	0	-5000	-8000
Option 1	0.6	0.5	2.0
Option 2	0.5	0.8	1.2

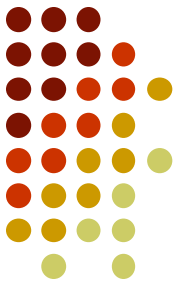
What position in option 1 and the underlying asset will make the portfolio delta and gamma neutral?

Answer: Long 10,000 options, short 6,000 of the asset.

What position in option 1 and the underlying asset will make the portfolio delta and vega neutral?

Answer: Long 4,000 options, short 2,400 of the asset.

Example if we do



	<i>Delta</i>	<i>Gamma</i>	<i>Vega</i>
Portfolio	0	-5000	-8000
Option 1	0.6	0.5	2.0
Option 2	0.5	0.8	1.2

What position in option 1, option 2, and the asset will make the portfolio delta, gamma, and vega neutral *all at once*?

We solve

$$-5000 + 0.5w_1 + 0.8w_2 = 0$$

$$-8000 + 2.0w_1 + 1.2w_2 = 0$$

to get $w_1 = 400$ and $w_2 = 6,000$.

We therefore require long positions of 400 and 6,000 in option 1 and option 2.

However, because these additions result in an incremental positive delta of $400(0.6) + 6,000(0.5) = 3,240$, we also need to take a *short position* of 3,240 in the asset in order to also make the portfolio delta neutral.

Rho



- Rho is the rate of change of the value of a derivative with respect to the interest rate.
- It is usually small and not a big issue in practice, unless the option is deep in-the-money and has a long horizon (discounting a larger cash flow over a longer horizon is more relevant then).

Hedging in Practice



- Traders usually ensure that their portfolios are delta-neutral at least once a day.
- Whenever the opportunity arises, they improve gamma and vega.
- As the portfolio becomes larger, hedging becomes less expensive since the trading cost *per option* goes down.

Scenario Analysis



- In addition to monitoring risks such as delta, gamma, and vega, option traders often also conduct a scenario analysis.
- A scenario analysis involves computing the gains and losses on the portfolio over a specified period of time under a variety of different scenarios.
- Often the two main sources of risk looked as variables (the scenarios) are the underlying asset price and volatility.

Greek Letters for European Options on an Asset that Provides a (dividend) Yield at Rate q (Table 17.6, page 386)



<u>Greek Letter</u>	<u>Call Option</u>	<u>Put Option</u>
Delta	$e^{-qT} N(d_1)$	$e^{-qT} [N(d_1) - 1]$
Gamma	$\frac{N'(d_1)e^{-qT}}{S_0\sigma\sqrt{T}}$	$\frac{N'(d_1)e^{-qT}}{S_0\sigma\sqrt{T}}$
Theta	$-S_0N'(d_1)\sigma e^{-qT} / (2\sqrt{T})$ $+qS_0N(d_1)e^{-qT} - rKe^{-rT}N(d_2)$	$-S_0N'(d_1)\sigma e^{-qT} / (2\sqrt{T})$ $-qS_0N(-d_1)e^{-qT} + rKe^{-rT}N(-d_2)$
Vega	$S_0\sqrt{T}N'(d_1)e^{-qT}$	$S_0\sqrt{T}N'(d_1)e^{-qT}$
Rho	$KTe^{-rT}N(d_2)$	$-KTe^{-rT}N(-d_2)$

Using Futures for Delta Hedging



- The delta of a futures contract on an asset paying a yield at rate q is $e^{(r-q)T}$, since we know that $F = Se^{(r-q)T}$.
- The position required in futures for delta hedging (instead of using the spot asset) is therefore $e^{-(r-q)T}$ times the position required in the corresponding spot asset.

Example of Using Futures for Delta Hedging (instead of the spot)



- A portfolio of currency options held by a US bank can be made delta neutral with a short position of 458,000 pounds sterling (of the spot (currency) asset, if it were used).
- If the US riskless rate is 4% and the UK rate 7%, hedging for 9 months using a short position in futures contracts instead of shorting the spot currency would require shorting:
$$e^{-(0.04-0.07) \times 9/12} \times 458,000 \text{ or } \text{£}468,422 \text{ in futures contracts.}$$
- Since each futures contract is for £62,500 the number of contracts to be shorted is $468,422/62,500 = 7.49$ contracts therefore rounded to 7 contracts.

Hedging vs. Creation of an Option Synthetically



- When we are hedging we take positions that offset delta, gamma, vega, etc...
- When we create an option synthetically we take positions that match delta, gamma, vega, etc...

Portfolio Insurance



- In October of 1987, many portfolio managers attempted to create a put option on a portfolio synthetically.
- This involves initially selling enough of the portfolio (or of index futures) to match the Δ of the put option.

Portfolio Insurance (continued)



- As the value of the portfolio increases, the Δ of the put becomes less negative and some of the original portfolio is repurchased.
- As the value of the portfolio decreases, the Δ of the put becomes more negative and more of the portfolio must be sold.
- The strategy did not work well on October 19, 1987 because since everyone was doing the same thing, liquidity became an issue.
- Additionally, investors that anticipated the portfolio insurers reaction sold their positions as well, exacerbating the problem and precipitating the price decrease, making the crash worse.